

WAGING PEACE
Registered Charity no. 1124746

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
YEAR ENDED 30 SEPTEMBER 2025

WAGING PEACE
LEGAL AND ADMINISTRATIVE INFORMATION
YEAR ENDED 30 SEPTEMBER 2025

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**WAGING PEACE
REPORT OF THE TRUSTEES
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Mission

To support Sudanese asylum-seekers and refugees to build meaningful lives in the UK.

Vision

A Sudanese-British community leading fulfilling lives, and contributing to local and national life in UK, while working for an inclusive, diverse, and peaceful Sudan.

Strategic aims

- To provide a range of responsive, quality services to support Sudanese refugees to build meaningful lives in UK.
- To increase awareness of the needs of Sudanese refugees and to influence local, national, and international policy and service development in relation to Sudan.
- To develop a strong and sustainable organisation so that it may achieve its strategic aims.

Our USP

We occupy a unique position as a service provider for the Sudanese diaspora and a trusted 'critical friend' to a wide range of individuals and organisations operating in the Sudan policy and practice landscape. We act as a 'hub' for: advice and information, provision of support to Sudanese diaspora; in-depth, non-partisan cultural and political insight and understanding; expert opinion; developing links and facilitating dialogue.

Values

Trust - We've built trust by standing and working with, not abandoning, Sudan and its people.

Empowerment - Power with. We support and encourage each individual to fulfil their potential.

Neutrality - While we are committed to fighting for universal human rights, we believe there are Sudanese solutions to Sudanese challenges.

Transparency - We are deeply committed to working collaboratively with individuals and organisations, seeking feedback and consultation wherever possible.

Compassion - We are guided by love and held by boundaries. We seek to do all that is possible, and sometimes more, whilst knowing our limits.

Wider context

This year was characterised by the continuation of war in Sudan which began on 15 April 2023, and which has now entered into its third year. Sudan is the site of the world's worst humanitarian, protection, hunger, sexual violence, and displacement crisis. Up to a third of Sudan's population has been displaced. While only a small proportion of these global refugees reach the UK, Sudan is consistently in the top 10 countries of origin for those claiming asylum, with application numbers, and demand for Waging Peace's support, rising. A great many more are looking to make the journey from Calais, where 60% of the camp's residents are Sudanese.

Sudanese individuals have practically no safe and legal routes to the UK, hence being in the top 5 countries for so-called 'irregular' means of entry according to the Home Office immigration statistics in the year to June 2025. They are therefore the topic of rising right-wing discourse about 'small boat' arrivals. Sadly, once here they are victims of coordinated protest and attacks on asylum hotel accommodation sites, which have gained momentum since the August 2024 race riots. They often also suffer hate crimes given they are a black or Arab, predominantly Muslim, group.

More broadly, Sudanese individuals are impacted by rapidly changing Home Office policy, including most recently the suspension of family reunion, and restriction of future citizenship pathways. In the year to June 2025, Sudanese were the most common nationality among 'Unaccompanied Asylum-Seeking Children' claiming asylum according to official Home Office statistics. These young people are often age-assessed incorrectly, left in unsuitable accommodation, and barred from appropriate education. Many people we work with sadly end up street homeless due to low housing provision, and impoverished due to a lack of understanding about benefits and other UK processes, exacerbating already poor mental and physical health.

The impacts of Sudan's war on the community in the UK cannot be understated. It has been reflected to us that logging into Facebook is like reading a newspaper's obituary pages; the scale of loss is unimaginable. The wider community has expressed feeling dehumanised by the international community as a neglected war on a crowded global stage. Many if not all struggle with post-traumatic stress disorder and mental health issues. The polarising nature of war also sows division and limits the room for dialogue which has as its focus reconciliation, healing,

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and the integration of trauma. This is exacerbated by deliberate and inflammatory acts of transnational repression or harassment, for instance physical violence targeting female attendees of a Chatham House event on 31 October 2024 (which led to the creation of a campaigning group discussed below); and the announcement by one of the warring parties, the Rapid Support Forces (RSF), of a parallel government initiative from within the British Parliament in February 2025. Waging Peace is increasingly navigating in this polarisation, relying on our almost 21-year history building networks of trust.

Aim 1: To provide a range of responsive, quality services to support Sudanese refugees to build meaningful lives in UK

- Our casework has continued to become more complex due to the above context, often involving hours of emotional support to beneficiaries impacted by the war. Nonetheless, we have supported many individuals to build their version of a meaningful life in the UK.
 - Notable examples include: support provided to a mother-of-3 victim of 'transnational marriage abandonment' now stranded in northern France and seeking to return to the UK; helping an individual obtain a lawyer to address long-term housing insufficiency; reuniting a young man with items confiscated by police; coordinating the submission of a citizenship application of a long-term UK resident; a visit to a woman isolated with terminal cancer in a London hotel, including support to her to enable her to make end-of-life decisions; signposting individuals who were being made street homeless to relevant services; providing food parcels to those entering Ramadan without suitable provisions; support to UK-based individuals supporting victims of rape and sexual violence in Sudan; and to a young man looking to be reunited with his younger brother who had been kidnapped then released by warring parties in Sudan.
 - In all cases we maintain careful notes on beneficiary contact using our customer relationship management software, CharityLog. We will additionally digitise referrals to us via CharityLog in the next financial year.
 - At times we also had to offer guidance to individuals who had been victims of harassment and hate crimes. We are exploring dedicated training on this topic for our community. This has also involved steps to safeguard our own digital and physical safety as a charity.
 - We produced a comprehensive country of origin information report on the political, security, humanitarian, and wider situation in Sudan for use by our beneficiaries, their lawyers, and Home Office decision-makers, as well as to raise awareness among members of the public.¹
 - We are regularly approached by those in the wider migration policy and practice sector to provide detail on Sudan-specific beneficiary considerations.
 - We continue to provide information, and training opportunities to our Sudan new arrivals volunteer WhatsApp group, which connects dozens of individuals supporting Sudanese nationals in the UK, drawn from the Sudanese, British, and wider communities. Many of them are themselves former or current beneficiaries who want to give back in some way.
 - We distributed hardship grants as asylum and refugee support, and maintained an increased spend against this dedicated account. Monies went towards beneficiaries' core needs, as well as for items that they identified as helping them live their version of a meaningful life, for instance moving costs to take bulky items to new accommodation, hot drinks when we meet up to provide emotional support, travel costs for college and other course attendance, new clothing or postage costs to send donated items etc.
 - Over the course of the year, we distributed the bulk of two separate restricted grants totalling £35,000 from the Cyril Taylor Charitable Foundation to provide higher education grants of up to £5,000 per person for those who had had their studies interrupted by Sudan's war. In addition to distributing these monies, we also checked in with beneficiaries regularly to offer emotional and practical support to help them settle into university life. Many we helped in this way would have otherwise been unable to meet prohibitive accommodation, tuition, and associated costs, but with our help they have progressed to future years of study.
 - We continued to connect individuals to cultural and integrative opportunities, for instance theatre shows for which we received free tickets.
 - We continued to distribute free 6-month data SIMs received by applying to Vodafone's charities.connected scheme, aiding digital inclusion.
 - Moving quotes from clients include:
 - *"As you well know, my relationship with [Waging Peace] is very close, and I constantly feel that I am going through the most difficult and challenging periods of my life. I have remained strong thanks to your emotional and moral support, and I will never forget that your*

¹ See <https://wagingpeace.info/wp-content/uploads/2025/09/The-Situation-In-Sudan-September-2025-FINAL-v.12.pdf>
(Also navigable to on our website at <https://wagingpeace.info/our-work/research-reports/>

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encouragement and the support of [Waging Peace] – my second home – played a significant role in helping me continue on my path.”

- *About engaging in our January 2025 Parliamentary exhibition of children’s drawings: “That experience had a profound impact on me. It didn’t just deepen my advocacy, it reframed my academic and professional direction. [...] It gave me the confidence and clarity to pursue advocacy that is rooted in lived experience but driven by institutional change. [...] Your kind words genuinely mean a lot, you both have not once failed this far to make my experience feel valid and authentic, for that I deeply thank you because at a time when everything felt intangible and completely dull for me, you helped me torch the way and reminded me of the visions I always embodied but forcefully had to bury due to the lack of support and no network that understood why I felt the need to participate in shaping political discourse. Where I come from women have little to no voice, which I am sure you’re both familiar with working with fellow Sudanese refugees and others caught in hardship, so to have trusted me the way you both did is something I will carry for life.”*
- We kickstarted the financial year with an opportunity for those impacted by community polarisation, and the war in Sudan, to meet together for an event named ‘Shay al Maghreb’ or ‘tea at sunset’, co-hosted with the Sudanese Legal Network. This was held on 19 October 2024 at the St Ethelburga’s Centre for Reconciliation and Peace, in a bedouin tent in their peace garden. It provided a valuable space allowing the community to grieve, be witnessed in their pain, and integrate trauma. Conversations during the event encompassed important but difficult topics of racism, identity, and belonging in Sudan.
- In our last financial year we reported that we had brought to a close the ‘Peace by Piece’ *toub*, or at least version 1.0 of this garment. A *toub* is a style of Sudanese women’s clothing. This ‘Peace by Piece’ *toub* is the result of a trauma-informed and arts-based project which quite literally weaved together Sudanese women’s calls, and those of their allies, for ‘freedom, peace, and justice’ in the country. Dedicated sewing circles and workshops nationwide produced beautifully designed squares of fabric. The squares were then stitched together (mostly by hand!) by a volunteer, Liela Medani, into a now truly giant *toub*. We produced items to promote the ‘Peace by Piece’ *toub* such as an outcomes document,² postcards and roller banners. The *toub* has now been seen by many thousands of visitors given its loan to the prestigious London Imperial War Museum for their free exhibition ‘Unsilenced: Sexual Violence in Conflict’, where it sits alongside other items relating to our work, including a sample of children’s drawings (mentioned further below).³ We invited a group of 15 women who had contributed to the project to attend the private launch of the exhibition on 22 May 2025, and attendees found great meaning in attending, saying: “The *toub*, it is unbelievable. I remember when we started, and look where it is now. It is an amazing [piece] that presents the strength of the unity and beauty. Whenever I see it I feel that we could go far with our dreams.”⁴ The *toub* has been on display since this May 2025 launch, and will be in place until 2 November 2025. We helped promote the exhibition to important audiences such as Her Royal Highness The Duchess of Edinburgh who attended the exhibition on 4 June 2025, the Rt Hon Anneliese Dodds MP who attended on 3 June, and to our Sudanese community groups and other supporters, particularly from the group Sudanese Women for Peace, who themselves wanted to advocate on this issue, as many are themselves survivors of sexual violence, or are in touch with survivors in Sudan. This is the group mentioned above which was formed after the harassment of female activists outside Chatham House in October 2024.
- Liela was also the focus of a short documentary film project by director Tom Newman. The film ‘Liela’s Journey’ focuses on her experiences having to flee Sudan in July 2023, and her campaigning efforts after this, including with the *toub*. In preparing this documentary, Tom was also supported by many individuals who provided their time and expertise free-of-charge, and staff spent many hours supporting Liela through the process, especially considering the risks of raising your voice on Sudan at a time of such community polarisation. The film had its premiere at a packed screening hosted by Haringey Community Cinema on 4 September 2025, and it subsequently won ‘best short documentary’ at the Luleå International Film Festival in Sweden on 27 September 2025.
- We continued to support the London women’s group with venue costs for monthly meetings. Meetings are routinely attended by 15-20 women and their children. We also provide ideas and facilitate connections to those offering training on areas of interest, such as domestic violence. On 29 July 2025, we supported over

² <https://wagingpeace.info/wp-content/uploads/2024/11/Peace-by-Piece-FINAL.pdf>

³ <https://www.iwm.org.uk/events/unsilenced-sexual-violence-in-conflict>

⁴ More reflections in a related newsletter at <https://us8.campaign-archive.com/?u=ad2e55ee55f922c30fad1adb3&id=b651074da4>

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50 members of this group, including children, to meet with a volunteer in Colchester, who then led them around the city, including to the Colchester Castle and associated museum, the volunteer's own allotment, and to sit with one another in the park, exploring the Roman walls and history. This day was a valuable cultural, integrative, and mental health and wellbeing day for attendees. The leader of this women's group has maintained fortnightly work experience with us in finance and book-keeping, discussed below. In July 2025, we also collaborated with a Sudanese-led organisation, Almahana's Women Welfare, to support a women's group in Nottingham, itself supporting women of the Zaghawa ethnicity. We supported over 100 women and children within this group to visit the London zoo. The leader of this group said: "You made something special for us and we will never forget that moment, it will be remembered forever."

Aim 2: To increase awareness of the needs of Sudanese refugees and to influence local and national policy and service development in relation to Sudan

- Following the success of our launch of the book *The Children's Drawings* in April 2024, the project has gone from strength to strength. The book was promoted to academic audiences at an educator event on 9 October 2024 we held in collaboration with the Imperial War Museum (at which we also spoke about the experiences of students whose studies had been interrupted by war); and to members of the Society for the Study of the Sudans (SSSUK) at two annual conferences throughout this financial year, and in their well-circulated journal. A new Sudan teacher resource was developed based on the drawings themselves by an academic at the Wiener Holocaust Library. The book was the subject of a long-form digital and print media piece in the May 2025 edition of Prospect Magazine, and we supported the journalist to track down a former child artist, now working as a gold miner in the country.⁵ The drawings themselves also featured in two separate films launched this year: 'War Paint – Women at War' about women war artists, and which was promoted widely in the UK including at dedicated events we attended;⁶ and 'Khartoum' which premiered at Sundance, took home the Gilda Viera de Mello award at the Geneva Film Festival, and was displayed to the United Nations Human Rights Council, as well as in New York.⁷ 'Khartoum' will launch to UK audiences in early October 2025, and we are supporting various screenings in the coming financial year. We continued to distribute copies of our book free-of-charge to decision-makers and those within the Sudanese diaspora, and to receive donations towards the book's production from other audiences, leading to increased online donation activity. The book is always received with evident emotion, many commend its dignified treatment of the drawings and the children's voices. All 500 copies of the first edition were distributed in this financial year.
- In early 2025, we received a new collection of drawings from children in refugee camps in Chad, which had themselves been gathered at the beginning of the year by two journalist brothers, Marcus and Tomas Ray who were inspired to replicate our collection methodology as outlined in the first edition of *The Children's Drawings*. Following their donation to us, we ensured the original drawings were safely archived and digitised alongside our wider collection of drawings at the Wiener Holocaust Library. We then made the decision to include five of these drawings in a revised second edition of the book. These new images bear particular witness to suffering in Darfur, and in the city of El Fasher, which remains besieged at the time of authoring this report. The revised second edition was again designed *pro bono* by Carrie Braes, and launched in July 2025 with a print run of a further 500 copies. It will be launched to youth audiences at an event being planned at King's College London on 1 November 2025. We maintain a careful process to log our book inventory, as well as a process for the distribution of our books.
- The book, and the drawings themselves, have been a particularly useful tool driving Parliamentary interest in, and galvanising action on, Sudan. From 17-24 January 2025 the drawings were displayed in Parliament's Upper Waiting Hall for an exhibition titled 'Sudan's Children Call for Justice', sponsored by Joe Powell MP. We engaged 40 volunteers from diaspora groups including the Darfur Diaspora Association, Sudanese Women for Peace, and youth representatives including those from Madaniya, to 'staff' the exhibition and encourage Parliamentarians to stop by. Over the course of the week, over 50 different MPs from all parties were directly engaged by volunteers, including the then Foreign Secretary the Rt Hon David Lammy MP, as well as Peers in the House of Lords, and members of the public. One MP said "I have just seen your collection of drawings in Parliament. It is a truly powerful message seen through the eyes of the young and innocent

⁵ https://www.prospectmagazine.co.uk/world/africa/69621/the-drawings-that-captured-sudans-genocide?fbclid=IwY2xjawJbRixleHRuA2FlbQIxMQABHQPz6coUcxVqGp-k8wn0tcx_FmXwZkw25u7_hPXkfAjUc098MZdavkJn3Q_aem_iBj37oyzr7lwIjrLGI8d4A

⁶ <https://www.foxtrotfilms.com/films/war-paint-women-at-war/>

⁷ <https://www.khartoummovie.com/>

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who should never have to imagine, let alone see, anything so evil as war." The exhibition also involved a dedicated event on 21 January 2025 with speakers from the All-Party Parliamentary Group (APPG) on Sudan & South Sudan, Sudanese activists, and experts in international humanitarian law and child justice. The exhibition led directly to requests by key MPs to meet Waging Peace in the months following, and continued close engagement around key Parliamentary debates, and our own charity activities.

- This exhibition continued our charity's emphasis on increasing Parliamentary and democratic understanding and engagement among the diaspora. Throughout February and March 2025, we hosted weekly online trainings on engaging MPs, first during lunchtimes, and then in evenings to accommodate Ramadan *iftar* times. Through this many dozens of individuals were engaged to approach their MPs directly, using dedicated resources we had prepared for the purpose, in both English and Arabic. This training culminated on 25 June 2025 with a trip to Parliament itself during which individuals could 'green card' and lobby their constituency MPs on topics of concern to them, as well as meet established Sudan allies in Parliament. On the day, 30 individuals were supported in this process. Two attendees told us: "I felt this heaviness and now I feel a release, because I got to speak about what's happening" and "Thank you for giving us the chance to meet and talk to our MP, for first time in our life." This day led to the adoption of new members by the APPG on Sudan & South Sudan, and in subsequent debates and urgent questions on Sudan whereby the MPs engaged have emphasised the importance of their diaspora constituents. Following this lobby day, we then engaged nine individuals directly in a 'train the trainer' programme to in turn train their own communities on Parliamentary engagement, through either a constituency event with an MP/group of local MPs, and/or a 'green carding' lobby trip to Parliament. They are again supported with dedicated written materials. This training will culminate in a planned large Sudan mass lobby on 15 October 2025, as well as in ongoing events in our next financial year.
- We continued to support diaspora-led and Sudanese civil society groups, particularly towards improved sustainability and governance as organisations, and to help individuals to step into their own leadership potential. This built on dedicated training on leadership and governance offered in our last financial year. Our support extends to groups focused on specific regions like Darfur, or on themes like women and their role in peacebuilding (for instance the newly formed Sudanese Women for Peace), or on the topic of governance. Commenting on support received from us, a group we helped this year said: "... we would like to assure you that our last meeting with you was very important and productive. It provided us with practical ideas and concrete steps that will help us progress toward our goals and objectives, and it gave us confidence in establishing a more sustainable foundation for the future." We continued to coordinate information-sharing and discussion-based WhatsApp groups, virtual spaces, social media platforms, and peer support groups which engage the Sudanese community on issues of interest such as women, peacebuilding, and immigration. We attended and sometimes helped fund Sudanese-led events and activities, or else facilitated Sudanese speakers for events held by other organisations. For instance we supported a side event at the Assembly of State Parties in December 2024, furthermore hosting an 'FAQ'-style blog from the International Criminal Court to our newsletter list in April 2025;⁸ we suggested a singer for a Sudanese music festival in Bristol in November 2024; helped arrange an event co-hosted by the Darfur Diaspora Association and René Cassin at the Wiener Holocaust Library in January 2025; provided support to a memorial service for former Sudanese female politician Fatima Ibrahim in August 2025; and organised Sudanese individuals for key media moments, such as the hand-in of letters alongside celebrities to 10 Downing Street in June 2025.
- We continued our leadership development programme offering Sudanese chairpersonship of the UK-Sudan advocacy working group we convene. This chair position rotates to a new individual annually. We also increased participation within the group of UK-based Sudanese-led civil society organisations, developing process around new member engagement. The working group held four quarterly meetings and hosted other *ad hoc* engagement. Our support of the group continues to ensure we act as a hub for the Sudan policy and practice community including through bilateral collaboration.
- One such example of this collaboration was our close coordination with the organisations Governance Programming Overseas, Global Rights Compliance, and Strategic Initiative for Women in the Horn of Africa (SIHA), when SIHA's regional director Hala Al-Karib came to London for an advocacy visit in April 2025. As a collective, we ensured that she was able to secure high-profile meetings to profile the epidemic of sexual violence in Sudan with Parliamentarians, the media, the NGO policy and practice community, the Foreign, Commonwealth and Development Office, and beyond. This collaboration led to a joint social media campaign aimed at shifting the narrative around the London Ministerial on 15 April 2025 (the two-year anniversary of the outbreak of Sudan's latest war) towards women-led initiatives.

⁸ <https://us8.campaign-archive.com/?u=ad2e55ee55f922c30fad1adb3&id=c66e5c7d30>

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- We continue to be part of wider ecosystems including the refugee sector (for instance networks focused on lifting the ban on the right to work, and human trafficking) and other related foreign-policy-focused groups, furthermore ensuring Sudanese voices have a seat at these tables:
 - We continued to capitalise on our relationship with APPG on Sudan & South Sudan, most recently under new chair the Rt Hon Anneliese Dodds MP. We also maintain connections with other APPGs, for instance on Women, Peace, and Security (WPS).
 - We continued to feed into media on Sudan, and on the situation faced by Sudanese individuals in the UK, including with the BBC programmes 'Lifeline' re-launched in February 2025; and its Dars programme offering Arabic-language educational tools to displaced Sudanese nationals.
 - We maintained and deepened our connection to the Association of Visitors to Immigration Detainees (AVID), regularly attending monthly catch-up meetings, and taking part in fundraising training they offered to members this year which adopts an anti-oppression lens, likewise extending this opportunity to a Sudanese individual engaged in fundraising for their own organisation. We likewise offered our space at AVID's conference in February 2025 to a Sudanese beneficiary we know who is engaged in this space and runs her own charity. In AVID, and in the campaigning group Detention Forum, we remained a voice pushing for Sudanese or lived experience inclusion and leadership, and for the impact of 'quasi-detention' settings like hotel accommodation.
 - We attended the Holocaust Memorial Day Trust's national ceremony in January 2025, and regularly attended HMDT's Partnership Group meetings, speaking forcefully about the continued need to mark the Darfur genocide in their programming, despite risks it would be dropped due to a change in government stance.
 - We remained engaged with the Atrocity Prevention Working Group, informing attendees about Sudanese needs and wishes, including the impact of immigration policy on protection options for those fleeing Sudan's war now in the UK.

Aim 3: To develop a strong and sustainable organisation so that it may achieve its strategic aims

- During this year we marked Waging Peace's 20th anniversary existing as an organisation under this name, and we will soon celebrate our 21st anniversary in November 2025.
- Our staffing and capacity fluctuated throughout this year, with the departure of individuals in the roles of Welcome & Wellbeing Support Coordinator; Archive and Documentation Lead/Outreach and Training Officer; and the temporary and part-time support of a Senior Operations Management Consultant. We maintained the employment of the two Co-Executive Directors. In one case, a former staff person returned to work with us in a consultancy capacity. We also benefitted from the support of someone with *ad hoc* translation and interpretation. And since November 2022 we have supported someone to undertake work experience in finance and accounting with us, attending our office fortnightly to receive skills-based training in online bookkeeping software and digital literacy. We also benefitted from volunteer relationships with individuals such as Mariam Sorour as an Advocacy and Human Rights Intern, and from a small volunteer network of other supportive individuals. Co-Executive Directors prioritise management processes, closely developing, implementing, and reviewing policies and procedures. In addition, Co-Executive Directors benefit from other established consultancy relationships in the areas of Business Development, Employment Law, IT infrastructure support and Web hosting, Accountancy, Graphic design, and *ad hoc* professional trauma-informed mental health supervision to enhance well-being. Co-Executive Directors will keep staffing levels, aimed at improving organisational reach and capacity, under careful review in the coming financial year.
- Waging Peace maintained its commitment to mental health and wellbeing, ensuring Sudanese supporters and staff have access to mental health and wellbeing initiatives, from clinical supervision to dedicated wellbeing days, stipends, and activities. Throughout the course of this financial year this involved a wellbeing day on 14 October 2024, and the distribution of a stipend for each staff person to use as they saw fit for their personal wellness; a creative 'mosaic workshop' wellbeing day on 9 April 2025; and an in-person winter party in December 2024. More generally, our commitment to mental health and wellbeing flows through all our engagements, and is a key governance area on which we advise Sudanese-led and refugee sector organisations. We are detailing our approach to mental health and wellbeing in a strategy document in the coming financial year.
- We continued to benefit from lower-cost or often *pro bono* support from a network of volunteers, such as Caspar Kennerdale as our IT support and network administrator, who additionally this year drove a digital hardware and policy audit and refresh; Robert Woodfield as our dedicated external accountant; and Carrie Braes as our excellent designer.

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- We continued to have successes in our fundraising, and prioritised this even while delivering a high level of programmes and activities, as the above demonstrates. Our updated 18-month strategic plan reflects the volatile national and global context as well as our core strategic aims and values. We maintain reserves which reflect at least 3 months' expenditure, and which we have kept commensurate to increased costs given a recent higher level of programme and project delivery.
- The Board continued to provide excellent support to staff, from individual engagements, to all-trustee support offered through thrice-yearly meetings, and regular Chair catch-ups with Co-Executive Directors, as well as *ad hoc* online discussion opportunities. Digital processes were strengthened including the use of trustee-specific email addresses and file sharing options. Following a consultative and exploratory process led by the Board, the decision was made to move from an audit of our accounts to an independent examination, aided by the close and careful management of financial processes throughout the year, and the adoption of online bookkeeping software options Xero and Dext.

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Victoria Harding (Jan 15, 2026, 6:27pm)

V Harding-Mbogo

Trustee

Date: 15 Jan 2026

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INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES
YEAR ENDED 30 SEPTEMBER 2025

I report to the Trustees on my examination of the financial statements of Waging Peace (the Charity) for the year ended 30 September 2025.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the Charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of the accounts as set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



K Hilliard ACA FCCA CTA

Chartered Accountant

For and on behalf of Price Bailey LLP

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Peterborough
PE2 6LR

Date: 21 January 2026

WAGING PEACE
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 30 SEPTEMBER 2025

	Note	Unrestricted funds 2025	Restricted funds 2025	Total funds 2025	Total funds 2024
Incoming resources					
Donations	3	95,192	109,227	204,419	191,253
Interest receivable		1,189	-	1,189	1,335
Total incoming resources		96,381	109,227	205,608	192,588
Expenditure on:					
Charitable activities	4	50,985	152,406	203,391	179,378
Total expenditure		50,985	152,406	203,391	179,378
Net movement in funds		45,396	(43,179)	2,217	13,210
Reconciliation of funds					
Total funds brought forward		110,943	43,179	154,122	140,912
Net movement in funds		45,396	(43,179)	2,217	13,210
Total funds carried forward		156,339	-	156,339	154,122

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 8 to 17 form part of these financial statements.

**WAGING PEACE
BALANCE SHEET
YEAR ENDED 30 SEPTEMBER 2025**

	Note	2025	2024
		£	£
Current assets			
Debtors	8	1,513	1,873
Cash at bank		<u>160,534</u>	<u>158,675</u>
		162,047	160,548
Creditors: Amounts falling due within one year	9	<u>(5,708)</u>	<u>(6,426)</u>
Net current assets		<u>156,339</u>	<u>154,122</u>
Charity funds			
Restricted funds	10,11	-	43,179
<i>Unrestricted funds:</i>			
Designated funds	12,13	7,494	3,405
Unrestricted funds	12,13	<u>148,845</u>	<u>107,538</u>
		156,339	110,943
Total Funds		<u>156,339</u>	<u>154,122</u>

The financial statements on pages 10 to 17 were approved by the Trustees and signed on their behalf by:



Victoria Harding (Jan 15, 2026, 6:27pm)

V Harding-Mbogo

Trustee

Date: 15 Jan 2026

The accompanying notes form part of these financial statements.

WAGING PEACE
NOTES TO THE ACCOUNTS
YEAR ENDED 30 SEPTEMBER 2025

1. PRINCIPAL ACCOUNTING POLICIES

Charity information

Waging Peace is a Registered Charity and a Charitable Incorporated Organisation (CIO). The registered office is 14 Mary's Street, Stamford, Lincolnshire, PE9 2DF.

(a) Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principle accounting policies adopted are set out below.

(b) Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

(c) Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Designated funds comprise funds which have been set aside at the discretion of the trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the accounts.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

(d) Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised once the claim has been made.

(e) Expenditure

Expenditure is accounted for on an accruals basis.

(f) Cash and cash equivalents

Cash and cash equivalents include cash in hand and deposits held with banks.

WAGING PEACE
NOTES TO THE ACCOUNTS
YEAR ENDED 30 SEPTEMBER 2025

(g) Financial Instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets are classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

2. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the application of the Charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3. DONATIONS AND LEGACIES

	Unrestricted funds	Restricted funds	Total funds	Total funds
	2025 £	2025 £	2025 £	2024 £
Donations and gifts	95,192	109,227	204,419	191,253

WAGING PEACE
NOTES TO THE ACCOUNTS
YEAR ENDED 30 SEPTEMBER 2025

4. CHARITABLE ACTIVITIES

	2025	2024
	£	£
Staff costs	129,582	126,832
Project and community support costs	59,088	37,683
Rent and utilities	4,532	4,650
Office costs	3,503	2,113
Destitute asylum seekers	1,812	3,150
	<hr/>	<hr/>
	198,517	174,428
<i>Share of governance costs:</i>		
Bank charges and interest	57	97
Independent examination and accountancy fees	4,817	4,853
	<hr/>	<hr/>
	4,874	4,950
	<hr/>	<hr/>
	203,391	179,378
Analysis by fund		
Unrestricted funds	50,985	83,239
Restricted funds	152,406	96,139
	<hr/>	<hr/>
	203,391	179,378

5. TRUSTEES

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

6. EMPLOYEES

Number of employees

The average monthly number of employees during the year was 3 (2024: 4).

Employment costs

	2025	2024
	£	£
Wages and salaries	121,023	117,916
Social security costs	6,259	6,251
Pension costs	2,300	2,665
	<hr/>	<hr/>
	129,582	126,832

There were no employees whose annual remuneration was £60,000 or more.

The key management personnel of the charity which represents two members of staff whose employee benefits totalled £94,821 (2024: £89,933).

WAGING PEACE
NOTES TO THE ACCOUNTS
YEAR ENDED 30 SEPTEMBER 2025

7. TAXATION

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Other debtors	1,513	1,873

9. CREDITORS : AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Other taxation and social security	1,480	2,563
Other creditors	4,228	3,863
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	5,708	6,426

10. RESTRICTED FUNDS - CURRENT YEAR

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at	Incoming	Resources	Balance at
	1 October			30 September
	2024			2025
	£	£	£	£
Cyril Taylor Charitable Foundation	22,626	70,000	(92,626)	-
National Lottery Community Fund	20,553	39,227	(59,780)	-
	<hr/>	<hr/>	<hr/>	<hr/>
	43,179	109,227	(152,406)	-

11. RESTRICTED FUNDS - PRIOR YEAR

	Balance at	Incoming	Resources	Balance at
	1 October			30 September
	2023			2024
	£	£	£	£
Cyril Taylor Charitable Foundation	22,785	60,000	(60,159)	22,626
National Lottery Community Fund	18,982	37,728	(36,157)	20,553
	<hr/>	<hr/>	<hr/>	<hr/>
	41,767	97,728	(96,316)	43,179

Cyril Taylor Charitable Foundation - this is a grant to be used to increase our reach and capacity as necessary to help with the ever increasing caseloads the charitable company is facing.

National Lottery Community Fund - this is a grant aimed at helping us to recruit and onboard a new staff member to increase our reach and capacity, and ability to support all those who approach us, reducing waiting list times.

WAGING PEACE
NOTES TO THE ACCOUNTS
YEAR ENDED 30 SEPTEMBER 2025

12. UNRESTRICTED FUNDS - CURRENT YEAR

The income funds of the charity include unrestricted funds which have been set aside out of unrestricted funds by the Trustees for general purposes:

	Balance at 1 October 2024	Incoming Resources	Resources expended	Transfers	Balance at 30 September 2025
	£	£	£	£	£
Destitute asylum seekers	3,405	1,900	(1,811)	4,000	7,494
General funds	107,538	94,481	(49,174)	(4,000)	148,845
	<u>110,943</u>	<u>96,381</u>	<u>(50,985)</u>	-	<u>156,339</u>

13. UNRESTRICTED FUNDS - PRIOR YEAR

	Balance at 1 October 2023	Incoming Resources	Resources expended	Transfers	Balance at 30 September 2024
	£	£	£	£	£
Destitute asylum seekers	2,555	-	(3,150)	4,000	3,405
General funds	96,590	94,860	(79,912)	(4,000)	107,538
	<u>99,145</u>	<u>94,860</u>	<u>(83,062)</u>	-	<u>110,943</u>

13. ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2025	Restricted funds 2025	Total funds 2025
	£	£	£
Fund balances at 30 September are represented by:			
Net current assets/(liabilities)	<u>156,339</u>	-	<u>156,339</u>

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2024	Restricted funds 2024	Total funds 2024
	£	£	£
Fund balances at 30 September are represented by:			
Net current assets/(liabilities)	<u>110,943</u>	<u>43,179</u>	<u>154,122</u>

15. RELATED PARTY TRANSACTIONS

During the year the charitable company received donations of £50,000 (2024: £50,000) from The Tinsley Charitable Trust, a charity of which Mrs R C Tinsley is a trustee.